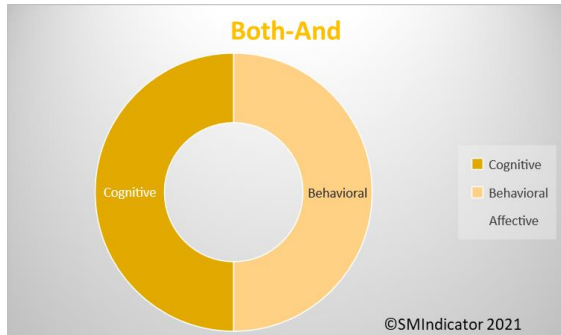


**/WHAT IS ASSESSED HERE:  
HOW YOU THINK ABOUT AND DEAL  
WITH AMBIGUITY AND PARADOXES,  
HOW YOU RECOGNIZE DIVERSITY,  
FEEL ABOUT IT AND ACT TOWARDS  
IT.**



**What this tells you:**

**This graph shows the two dimensions of cognitive and behavioral, meaning that you have an intellectual understanding of this aspect, and you also act upon it. We don't have enough data to report if or how you connect with your feelings related to this item.**

**YOUR SMI RESPONSES INDICATE THAT** you know that it is important to listen to other perspectives, and to find solutions that can accommodate diverse needs, even compromising what is important to one or the other.

**/YOU ARE COMFORTABLE** exploring how other people arrive at their opinions and perspectives, puzzling as they may look to you. It is possible that you engage in conversations to understand them. It may almost feel like a "civilized duty".

This is very valuable, particularly in our polarized times. Your behaviors certainly are inspiring others or giving them something to ponder.

**/THINK ABOUT HOW YOU CAN FURTHER LEVERAGE YOUR STRENGTHS AND MANAGE SOME OF THE LIMITATIONS WHICH MAY BE HOLDING YOU BACK:**

We cannot comment on your feelings related to this topic, since in the questionnaire you indicated (by choosing "neither") that you did not find yourself represented by either of the available options.

Do you sometimes struggle to be understanding and also to feel OK with it, particularly when you are confident that you see things the right way and others are wrong? Welcome to life, with its dilemmas and ambiguities!

You already have come far in your personal journey, as you have comprehension and are seeking to act on it.

Here is a thought to ponder: Can you think of a small event, a situation, where someone with a different opinion was able to step into your shoes? Not only that, but that that person actually found a way to meet your needs, respect your interests, although it was very different, perhaps opposed to their own needs? How did it make you feel? How did it impact your behavior, your attitude? Did you feel gratitude perhaps? Have you given that feedback to the person?

It is wonderful to experience our perspective included by others. Since we cannot control what others think or do, but have control over our own way of thinking, there may be an interesting path worth exploring here. In what areas is inclusive thinking and acting easy for you, and which situations are more challenging? This is your work.

## **/THOUGHTS TO PONDER WHEN YOU CONSIDER THE SM:**

It seems that today, more than ever, we are collectively being confronted with paradoxes and ambiguity. Increased transparency and access to information from around the world makes us aware of very different ways of thinking, being and acting with which we may not agree or be comfortable.

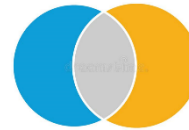
Challenging as this may be, there is a benefit to it: We are becoming aware of our own worldviews just by realizing that there are other ways of seeing and feeling. This is an evolutionary insight of great value, the foundation for more peaceful societies. In a way, life is prompting us to expand our understanding and our scope of caring, which go hand in hand.

When we understand something, we can begin caring. This is the start of a better world for all.

## **/HOW ABOUT YOU TRY:**

In what areas does empathy and inclusion come easier to you, and which situations are more challenging? This is your work.

There are multiple daily opportunities to expand your acceptance of differences, in new ways. Any thoughts?



*Both+and thinking allows us to understand paradoxes, and calls for creative solutions that are inclusive of all stakeholders.*